

Assessing Risk

Risk assessments provide a macro-level view of both internal and external risk factors. They serve as the first step in developing a risk profile — the foundation for developing additional components of a broader risk management program.

Common types of risk assessments can include:

- Enterprise
- Entity-level
- Process-level
- Operational
- Information technology
- Information security

A risk assessment sheds light on vulnerabilities that are oftentimes hidden, enabling your organization to create processes, controls and procedures to mitigate those risks. Risk assessments often serve as the basis internal audit programs and procedures; they can also be leveraged to help meet compliance and strategic business planning objectives.

Whether performing an enterprise-wide or a narrowly focused risk assessment over a specific function, we right-size every assessment to meet your needs — without overtaxing your resources or your budget. No matter the size or type of assessment, we provide collaborative, consultative-based service in a structure that allows for nimble, proactive risk responses.

Performing a risk assessment is the first step in developing a risk universe, which serves as the foundation of a broader risk management program.



Enterprise Risk Assessment | Organizations face a multitude of exposures that create more than one type of risk. There can be business risk, financial reporting risk, compliance risk, information risk and more. All of these risks, collectively, can impact operations across the entire enterprise.

Weaver's enterprise risk assessment reveals invaluable information across the organization through a risk universe, risk maps and a risk assessment report. Together, these tools help management see all risks affecting the organization and its major systems. An enterprise risk assessment is an excellent baseline for your organization's broader ERM practices.

CASE STUDY:

Risk Assessment

Weaver has provided ongoing enterprise risk management consulting to a leading independent natural gas company operating in the U.S. for more than 12 years, iteratively maturing the risk management function over time. Most recently, Weaver assisted with initiating an enterprise risk management project beginning with an entity-level risk assessment.

How Weaver Assisted

Through an entity-level risk assessment, the Weaver team identified inherent risks from internal and external influences related to achievement of strategic objectives. We determined their significance to the client through facilitated brainstorming with members of senior management to develop an inventory of risk categories, events and attributes. An assessment of risk was conducted through surveys distributed to members of management across all divisions and departments.

Significant risk categories, events and attributes were used to inform a process-level risk assessment, which was initiated through facilitated discussions using a process-identification exercise and assessment of risk

From the process-level risk assessment, we created a recommended two-year internal audit plan for senior leadership approval. The assessment of entity-level risks resulted in a risk response plan that identified mitigating activities performed within processes. The company will have a qualitative assessment of residual risk based on mitigating activities and ongoing internal audit activities.

Benefits to Our Client

At the conclusion of the enterprise risk assessment, Weaver provided templates to build a risk response plan and recommendations to develop the enterprise risk management function internally. The project has since fundamentally changed the way senior management and the board of directors consider risk-related information and incorporate it into their decision-making process.

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